SMRB Next Steps

- **Proposal to form working group on “Deliberating Organizational Change”**

- **Decisions on whether to deliberate:**
  - Science of Substance Use, Abuse, and Addiction and the roles of NIDA and NIAAA
  - NIH Intramural Research Program and its Clinical Center

- **Future meetings**
  - Series of “foundational briefings”
  - Workgroup teleconferences and roundtables: Summer/Early Autumn
  - Full SMRB meeting: October/November

- **Website under construction for committee working documents**
Deliberating Organizational Change Workgroup
DRAFT Charge

• The Deliberating Organizational Change (DOC) workgroup of the SMRB would be convened to provide input to the full SMRB on:

1. How a national biomedical research enterprise could be organized de novo today to optimize scientific advances and address public health needs;

2. How the organizational strategies identified in item (1) may need to be adapted in considering the structure of NIH given the agency’s substantive historical evolution and existing organization;

3. Fundamental principles and strategies for contemplating, implementing, and evaluating the consequences of changes in the organization of the nation’s biomedical research enterprise.
Deliberating Organizational Change Workgroup
DRAFT Charge

• In addressing these aims, the DOC workgroup will consider:
  – Scientific opportunities, public health needs, and new research technologies
  – Circumstances motivating organizational change
  – Likelihood of intended results following organizational change
  – Measures used to optimize implementation of organizational change
  – Metrics for evaluating successes and any untoward consequences of organizational change
QUESTION

• Does the SMRB wish to form a Deliberating Organizational Change Workgroup that could gather information and data as well as draft overarching principles for consideration by the entire Board?
SMRB Next Steps

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QUESTION

• Does the SMRB wish to consider whether changes within NIH could further optimize research into substance use, abuse, and addiction?
QUESTION

• Does the SMRB wish to consider whether any changes to the NIH Clinical Center and/or the NIH Intramural Research Program could further optimize the opportunities available in a central research program at NIH?
SMRB Next Steps

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Overarching Initial Goals of Potential Briefings

• Equip SMRB with overview and data regarding NIH’s strategies and tools for:
  
  – Staying abreast of emerging areas of science/scanning scientific horizon
  
  – Analyzing whether portfolio is responsive to current and emerging scientific opportunity and public health needs
  
  – Assessing short and long-term outcomes of NIH funded research
  
  – Analyzing effects of polices and funding mechanisms on sustainability of a vibrant and cutting edge scientific workforce
  
  – Coordinating and collaborating with other Federal agencies to enhance the application of biomedical science in addressing public health needs
SMRB Next Steps: Potential General Briefing Topics

• Agency Capacity for Analysis and Evaluation of Scientific Enterprise:
  – NIH Portfolio Analysis: Strategies, Mechanisms and Processes
  – Outcome Analysis: Conceptual framework, mechanisms, and metrics for assessing short and long-term outcomes of NIH funded research

• Fostering Interdisciplinary Science
  – Capacity of Current paradigm for peer review and funding mechanisms to foster interdisciplinary science
  – Criteria and processes for making decisions regarding the Common Fund
  – Other mechanisms that ICs use to coordinate and collaborate on scientific opportunities and public health needs that transcend the mission of any single IC
SMRB Next Steps: Potential General Briefing Topics

• Development of Scientific Workforce
  – Shifting demographics of scientific workforce and any implications for regeneration of scientific leadership in the future
  – Tenure policies for intramural investigators

• Legal and policy framework for SBIR grants

• Trans-Federal coordination and collaboration
  – Goals, mechanisms and processes for enhancing the application of biomedical science in addressing public health needs

• Other potential topics? (ideas from SMRB members and public)
SMRB Next Steps

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